PERFORMANCE ANALYSIS OF EMPLOYEES AT SHOP AISYAH MART GORONTALO CITY

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ABSTRACT

The research objectives include to find out and analyze the performance of employees at the Aisyah Mart Store, Gorontalo City. To find out the factors that determine employee performance at the Aisyah Mart Store, Gorontalo City. While the research approach is the method used by researchers to master and develop science with the highest validity and accuracy as a reference in research. The purpose of this research approach is to obtain indepth data, a data that contains meaning.

The results of the study conclude the analysis of employee analysis at the Aisyah mart store, Gorontalo city, namely 1. Based on the results of the research and interviews conducted, the researchers concluded that the performance of employees at the Aisyah mart store in Gorontalo City was maximized. However, there is still a lack of direction from managers on policies or procedures so that it has an impact on elements of work culture, and they seem to be negligent of their responsibilities. 2. The determining factors that need to be done to improve employee performance at the Aisyah mart Store Gorontalo City are: Rewards, Motivation, Work Environment, Leadership. 3. What is still lacking and needs attention is the provision of rewards and punishments to employees who are able to achieve certain targets. so that it can then be a source of motivation for employees to be able to work optimally.

Keywords: Performance, and Employees,

INTRODUCTION

Urban communities are now spoiled by the families, groups, or end users. Most of the presence of various shopping centers. Even the products sold are the fulfillment of household location is sometimes in one area. This needs, including nine basic commodities. condition is very beneficial because people just Retail is an important link in the distribution have to choose which outlets to enter.[19] process of goods and is the last link in a Retail is an important link in the distribution distribution process that connects producers process of goods and is the last link in a with consumers. Retail or also often referred to distribution process. Through retail, a product as retail business is one of the economic can meet directly with its users. The retail indicators. [16]

industry is here defined as an industry that sells In a broader view to respond to this, companies products and services that have been added must also strive to learn and understand the value to meet the needs of individuals, needs of their customers.

profits or add value to itself. Where human permanent spearhead of the retaining quality employees. The attitudes and depend on the day of work. behavior of employees determine the quality Second, namely temporary employees, or and survival of the company. This is because those who work irregularly and are paid a the responsibility to provide a competitive and wage that is determined from the number of sustainable advantage for the company lies working days. The status of this temporary mostly in the hands of these employees. [10] Employees are the spearhead of the company no. 48 of 2005 Article 1, namely, an honorary who play an important role in the context of worker is someone who is appointed by a the service function running properly. Thus, it staffing officer or other official in the employees disciplined and master their duties and state or regional income and expenditure responsibilities well. To achieve this, a good budget. While the third, namely contract organizational culture is needed. A good employees. Or workers who work in one organizational culture is the creation of a agency with work according to a certain period productive work environment, open and of time on a contract agreement. From this honest communication, appreciation motivation for both the company employees, promoting and between employees. This is intended to work in a business entity on a permanent basis maintain the company's reputation, so that it based on a decree. can compete with other companies.

sense, these human resources include all organization in achieving its goals. humans as residents or citizens of a country or achievement of employee goals for the tasks within certain territorial boundaries who have those who have been able to get a job.

being who uses his/her energy and ability to However, the company or organization must get a return in the form of income, either in the have a size or target for the performance that form of money or in other forms to the has been done by its employees or often employer or entrepreneur or employer. In referred to as a target. particular, these employees are divided into In a general sense, employee performance can

Human Resources (HR) is the most important contract employees. In the first sense, asset in a company, without human resources permanent employees are employees who the company will not be able to generate work in a business entity (company) on a basis based on a decree. resources play an important role as the Meanwhile, in the business and bank company. Therefore, dictionary, [1] defines that permanent workers companies must prioritize finding, hiring, are workers or those who work for a fixed motivating, training, and developing the wage/salary whether there are activities or not, employees the company wants, as well as are paid fixedly, for a certain period and do not

> employee is based on Government Regulation who are committed, government or whose income becomes the and description, it can be concluded that there are and several types of employee status including: cooperation permanent employees, namely employees who

Performance is the result of the work of Basically, the notion of employees is equated employees both quality and quantity that has with the notion of labor, labor / workers or also been given to him. Employee performance is a termed as human resources (HR). In a broad measure of the success of a company or

assigned to him.

entered the age of the workforce, both those From the description of work performance, who have entered the age of the labor force, or performance is the result of the workload given to employees according to the ability of More specifically, an employee is a human each individual in a company or organization.

three statuses. First are permanent employees, be explained as the accumulation of the work second are temporary employees, and third are of a person or the community of workers as a

whole in a certain period. performance It is also the result of work in quality and quantity achieved by an employee in carrying out his duties in accordance with the responsibilities assigned to him. It's the same with the definition. Performance is the result of a process that refers and is measured over a certain period of time based on pre-agreed terms or agreements [11].

1. Employee Job Satisfaction Concept

Some literature explains that the work environment or as described above, the culture and behavior of the company's organization greatly affect the level of employee job satisfaction. This allows employees to be able to stay in one company for a long time, or even only briefly in that company. All are determined by the culture and behavior within the company's organization. However, to read the indicators of employee job satisfaction, it is important for the authors to describe these indicators, and of course use an approach or literature that has been trusted, tested, and is rigorous in academic nuances.

a. Definition of job satisfaction

According to the job characteristics approach, job satisfaction is determined primarily by the nature of the employee's job or by the characteristics of the organization in which they work. Job satisfaction is largely determined by comparison: what the job gives them and what they give for the job. On the other hand, job satisfaction is also a reaction to the environment in which employees work. If the work environment produces a positive atmosphere, the employees will feel the same way. Meanwhile, because the environment is very influential, employee job satisfaction is also determined by how the work system in the company works.

b. Job Satisfaction Theory

Job satisfaction can be explained by need fulfillment theory, equity theory, discrepancy theory, two factor motivation theory, and social reference group theory. The five kinds of theories can be explained as follows:

- 1) Need fulfillment theory: This theory states that job satisfaction is measured through rewards that are accepted by the employee or the level of needs being satisfied. Employees will be satisfied when they get something they need. The greater the employee's needs are met, the more satisfied the employee or better. There is a direct positive relationship between job satisfaction and actual satisfaction with expected needs.
- 2) Equity theory: The principle of this theory suggests that people will feel satisfied as long as they feel there is justice (equity), feelings of equity and inequity are obtained by comparing themselves with other people in the same class, office, or elsewhere. This theory identifies equity in three parts, namely:
 - a) Input, is something valuable felt by employees as input to support their work such as education, training, work tools, and others.
 - b) Out comes, is everything that is valuable felt by employees as a result of their work such as salary, status, recognition of achievements, and others.
 - c) Comparison's person, is the comparison between the input and the output it gets. According to this theory, employee satisfaction or dissatisfaction is the result of a comparison of the input-output of himself and the input-output of other employees (comparisons person). If the comparison is fair, the employee is satisfied and vice versa.
 - 3) Discrepancy theory: This theory states that to measure a person's job satisfaction, encouragement is

carried out to calculate the difference between what is expected from work and the perceived reality. Job satisfaction the discrepancy depends on between expectations, needs, or c. Dimensions of Job Satisfaction values with what according to his feelings or perceptions has been obtained or achieved through work. The employee's attitude towards his work depends on the perceived discrepancy.

- 4) The theory of motives; two factors: According to this theory, there are two 1) measuring employee factors dissatisfaction. satisfaction and namely:
 - a) Maintenance factors or dissatisfaction factors. are maintenance factors related to human nature who want to obtain physical peace including salary, 2) auality of supervision, organizational policies, quality of interpersonal relationships among co-workers, with superiors and subordinates, job security, status, and working conditions...
 - b) Motivator factors or satisfaction concerning the factors. psychological needs of employees. This factor relates to personal appreciation of employees who are directly 4) related to work such as achievement, recognition, the work itself.
- 5) Social reference-group theory: This theory is almost similar to the theory of need fulfillment, but the difference is that in this theory, hopes, desires, and interests belong to individuals in groups and not as independent individuals. According to this theory, 5) if the work is in accordance with the interests, expectations, and demands of

individuals in the group, then a person will feel satisfied with his job, and vice versa. In fact, individuals do not always follow what the group decides, sometimes they are independent [2].

Job satisfaction is closely related to the loyalty of company employees. This loyalty is formed by several factors. And before going there, there needs to be a special understanding of how loyalty actually is in the attitude of company employees.

- Dimensions of Responsibility: dimension tends to define responsibilities of the employees of the company. If the responsibility for work is emphasized, then the loyal attitude of employees will automatically appear and the culture that is built in the company's organizational pattern will look healthier Job Dimension: Confirming responsibility dimension. the dimension emphasizes employees to work according to the type of work. Employees are more concerned with temporary responsibilities. So focus and run well.
- 3) The sense of belonging dimension: This dimension is a collective awareness shared by employees in a company. With a sense of belonging, employees will be more agile at work, and become more emotionally awakened together.
 - **Dimensions** interpersonal of relationships: With collective work, this dimension parallels an attitude of belonging. By paying attention to a work responsibility, and having a feeling of belonging, a feeling of mutual respect is formed at work. This dimension is also related to the harmonious, consistent, cooperative attitude and among employees at work
 - The dimension of liking for work: And finally, this dimension is a dimension that accommodates all the

dimensions. Love for work will occur studies is not only on theoretical issues, but carried out consistently. [15]

3. Company Management Concept

a. Definition of management

If examined explicitly, the definition of manage which means: managing, leading, managing, controlling as well as trying something. Management is the science organization to achieve certain goals. [4] Kreitner, management also mentions that: "the process of working to achieve goals management practice, among others: through other people for organizational goals in a changing environment".

Based on some of the descriptions above, it can be seen carefully that management process of configuration, management and regulation in the internal part of the organization in order to achieve a predetermined goal. In short, known in management, namely:

- management;
- 2) Managers, who lead and assume full responsibility within the organization;
- achieved by the organization
- 4) Directing organizational programs and resources;
- 5) Supervise organizational activities;
- organization.

position of management in the heart of an has specific tasks that must be carried out. organization. The focus of management These special tasks are closely related and are

massively if all these dimensions are also on organizational practices, such as: the existence of managers and their roles in an organization, providing a conducive climate, and managing resources.

Management is needed at least to achieve goals, to maintain a balance between management comes from English, namely conflicting goals, and to achieve efficiency and effectiveness.

b. Management Principle

Within the management itself, there are and art of managing the process of using principles that are general guidelines or the human resources effectively, which is main guide for the implementation supported by other sources within the managerial activities that determine the success of managing the organization. The In line with the statement above, Robert Foundation for Educational Management states that the importance of basic principles in

- 1) determine work method;
- 2) job selection and skill development;
- 3) selection of work procedures;
- 4) define task boundaries;
- 5) prepare and make task specifications:
- 6) carry out education and training;
- 7) increase the effectiveness, efficiency and productivity of work. [17]

management is an urgent activity in an Based on the classification given by Favol and organization. Whether or not the wheels Fattah related to these management principles, of the organization move in achieving its it can be seen that, in an organization, the goals, all are influenced by management. management process plays a very important From the above understanding, at least role. Starting from the division of work there are basic things that need to be divisions, managing resources, to evaluating performance and returning feedback on 1) Organization is the main container of updates, if analogized, these are pillars that must be maintained by every organization in achieving certain goals. Likewise with the regularity and stability of the organization, 3) Management upholds the goals to be management puts issues that are normative in a very exalted position in the organization. The starting point for the implementation of management within the organization is to utilize all available resources, manpower, 6) Evaluate and be responsible for the funds, and facilities in a holistic and comprehensive and directed manner.

The six points above further strengthen the In the implementation process, management

commonly referred to as management functions. At least, there are 13 management experts who classify management functions according to empirical experience and actual a) Explain and formulate in advance the facts on the part of the organization, and most of them have different understandings in dividing management functions, but actually they are still in the same corridor, namely an c) Analyze and classify data, information and activity. to "manage". Louis A. Allen, for example, states that there are 4 management d) Define the plan, premises, functions. namely: Leading. planning organizing, controlling. John R. Beishline also e) Determine several alternatives. suggested the functions of management, f) Choose the best alternative from the namely: Planning, organizing, commanding, controlling.

In line with the above, Henry Fayol also has his own views in mapping out management h) Carry out checking on the progress of the functions, according to him there are management functions referring to "planning, organizing, commanding, coordinating, and controlling", while Gulich divides management functions into 7 parts which are often referred to as POSDCORB (planning, organizing, staffing, directing, coordinating, reporting and budgeting).

C. Management Function

The various opinions above are the result of 2) Organizing in-depth analysis of management experts in With this it is clear, that organizing is a accordance with empirical facts and in-depth to These similarities are generally seen in harmony government institutions in Indonesia, where organizational goals. organizational goals must plan, organize, following: and well. coordinate evaluate More specifically, the urgency of management functions is described in more depth, as follows:

1) Planning (Planning)

Planning or what is often referred to as planning is a determination of work that must be carried out by a group or managed unit to achieve the goals outlined. In

- addition, in determining a plan, a manager should pay attention to the procedures or steps for making a plan, including:
- problems, efforts, and goals to be planned.
- b) Collect data, information, and facts as needed.
- facts and their relationships.
- and the constraints and drivers for it.
- available alternatives.
- g) Establish the sequences and detailed timelines for the proposed plan.
- proposed plan.

In line with the demands of the points above, it can be concluded that, universal planning requirements are a determination based on correlational and detailed information and fact data to determine the steps to be taken in determining the movement and work of the organization going forward.

mapping out management functions in technique to map and place a person according his function and expertise in reasoning. They all look different, but in organization. These relationships will then essence they have something in common. automatically show synergy, cooperation, and rhythm achieving

every manager in carrying out his duties, In organizing, a manager, or for that matter; is activities and leadership in achieving the head of the Foundation, if he does the

- a) Receipt of the facilities, equipment and staff needed to carry out the plan;
- b) Grouping and division of labor into an orderly organizational structure;
- c) Establishment of an authority structure and coordination mechanism;
- d) Determination of work methods and procedures;
- e) Selection, training and providing information to staff.

Meanwhile, in carrying out the organizing function properly, there are several principles that must be considered, including:

- a) Organizational goals as a reference in problem are, among others: the process of structuring cooperation.
- b) Unity of objectives, work unit goals must lead to organizational goals.
- c) Unity of command; the organizational structure must be able to describe the source of authority that has the right to determine policy.
- d) Span of Control: must pay attention to existing work units.
- delegate authority to existing staff.
- f) The balance of authority and 4) responsibility, the heavier responsibility given, the greater the authority delegated.
- for what he delegated.
- able to divide up all the work at hand.
- i) The right-man on the right place: determine the appropriate personnel according to their functions and duties.
- functional relationships (horizontal) and level of authority relationships (vertical).
- k) Efficiency: organizational structure an
- 1) Coordination: the chain of cooperation simplified and synchronized. [5]

concluded that: an organization can be said to the right to take corrective action. be good if its organizing principles can be met 5) as a whole. The ability of a manager is tested in this case as a person who purely pays attention to the running of the organization.

3) Actuating (moving).

In line with this, there are often moments when this function does not work according to the manager's will, the main points of the

- a) Human behavior (human behavior)
- b) Human Relations (human relations)
- c) Communication (communication)

4) Leadership

The four points above are nothing but to the manager's ability to organize illustrate that, a leader must pay attention to behavior patterns to communication e) Delegation of authority: the limited relationships between members of the ability of the above manager to organization, and try as much as possible to improve his ability to lead an organization.

Controlling (Supervision) the Supervision is often referred to as controlling. The supervisory function includes setting standards, supervising and measuring g) Responsible: even though the manager performance/implementation of standards and has delegated responsibility to the providing assurance that organizational goals staff, the manager is still responsible can be achieved. In essence, all of these functions are an inseparable unit. According to h) Division of labor: the manager must be Terry and Malayu, supervision can be defined as the process of determining what must be achieved, namely standards, what must be done, namely implementation, evaluating implementation and if necessary making j) Work relationship: is a series of improvements, so that implementation is in accordance with the plan and in line with standards.

Thus, it can be concluded that supervision is activity to determine and control refers to the achievement of optimal management processes that occur within an organization. The essence of supervision is to ascertain whether organizational goals can be needs to be coordinated, integrated, achieved with the steps to be taken before the results are achieved. If there is a deviation, a Based on the description above, it can be manager through his supervisory function has

Budgeting (Budgeting)

Budgeting is a positive step to realize the plans that have been prepared. By U Saefullah budgeting is a well-planned and well-thoughtout preparation of costs. For this reason, the

income obtained must be implemented before run well. This is where the cord of harmony is spending funds for certain activities.

Some things to consider in budgeting are:

- a) Design of the amount of costs required.
- b) Source of costs obtained or cultivated.
- c) Mechanism of use.
- d) Implementing activity financing.
- e) Freezing pattern and responsibility.
- f) Supervision.

Evaluating 6)

Evaluating means assessing all activities to find indicators that lead to the success or used as part of the next study.

times it can advance the quality and success of or various decision alternatives. the organization in the future. The other side To support the company, and since managers accurate and appropriate problem solving.

C. Definition and Characteristics of 4. **Company Management**

company administration, finance, and so on.

developing plans that useful coordinating of determining the location of decision making.

For the leadership function as a manager's However, recruiters may wish to offer unusual task, including their responsibilities the task of wages, i.e. high wages to attract qualified motivating employees, directing choosing the most effective communication objectives of recruitment and the consistency path, and solving various kinds of conflicts. of objectives of compensation management. Furthermore, the supervisory function is a [14] The objectives of effective compensation supervisory action to ensure that all activities management include:

the manager.

The role of managers can be classified into three, namely interpersonal, informational, and decision. First, the interpersonal role, namely in the manager, includes the role as a leadership figure and as a liaison. As a leader, a manager must be able to deal with any situation, while as a liaison role the manager is able to maintain a network to share information. especially external parties. manager's Second. the position failure of achieving goals, so that they can be informational must be carried out by the manager because in practice the manager will With this it can be concluded that evaluating is receive and also provide information. And the formulation of alternative choices that can third, what is meant by managers as decision improve existing weaknesses, so that at other roles is that managers can determine choices

of the evaluation also indicates a high are the foundation of the company, as well as awareness of shortcomings and requires maintain conflict within the company, improvements that can be easily searched for managers have at least three important roles in the company.

Manager's Goal

As above, in addition to the characteristics or Management is more familiarly known by the points that need to be considered by company word manager, which is a person who is managers, managers also have significant directly related to the company's management goals in a company. In general, the purpose of activities. The manager's keywords are people compensation management is to help the who manage work processes, employee and company achieve the goals of the company's strategic success and ensure the creation of What is meant by the planning function can be internal and external equity. External equity defined as defining what organizational goals ensures that jobs will be fairly compensated by are, determining how to achieve them, and comparing equal jobs in the labor market. for Sometimes these goals can conflict with one activities. another, and trade-offs must occur. For Furthermore, what is meant by the organizing example, to retain employees and ensure function can be defined as assigning tasks, fairness, the results of a wage and salary assigning tasks for each member, and analysis recommend paying equal amounts for equal jobs.

others, workers. there is a trade-off between the

- Obtain quality human resources
- b) Retain existing employees
- Guarantee justice c)
- d) Reward the desired behavior.
- e) Controlling costs
- Follow the law f)
- g) Facilitate understanding
- h) Improve Administrative Efficiency

To carry out all duties and responsibilities properly, the control structure and delegation of authority within the company demands improvement. A good control structure and delegation of authority also plays a very important role in reducing agency costs arising from differences in interests between the owners and management of the company.

RESEARCH METHODS

This research is a type of descriptive 2. qualitative research.: descriptive-qualitative research is research that is intended to reveal facts, circumstances, phenomena, variables and circumstances that occurred during the research and present them as they are. [8] research is the method used by researchers to 3. Work environment master and develop science with the highest validity and accuracy as a reference in desired goals, the role of employees is to find research. The purpose of this research the best means to achieve these goals. In this approach is to obtain in-depth data, a data that case, the climate or work environment affects contains meaning. Meaning is actual data, employee performance, therefore a good work definite data which is a value behind visible environment can support the creation of a data. Therefore, in this study, researchers used comfortable working atmosphere, and make two approaches that were important to clearly describe the situation and Gorontalo city more satisfied at work. condition of the object of research, namely 4. Leadership with a case study to study in depth the Managers have an important role in understanding what the performance is like,

RESEARCH RESULT

conducted, interviews the concluded that the performance of employees optimally.

at Aisyah Mart Stores in Gorontalo City was maximized. However, there is still a lack of direction from managers on policies or procedures so that it has an impact on elements of work culture, and they seem to be negligent of their responsibilities.

The determining factors that need to be done to improve employee performance at the Aisyah Mart Store Gorontalo City are:

1. Rewards

For some employees, of course, expect a reward, in meeting their physiological needs. Rewards are one of the efforts to build employee productivity at the Aisyah Mart store, Gorontalo City. In addition, rewards also become a benchmark for assessing employees in terms of potential and quality.

Motivation

In improving the performance of these employees, much needed motivation. Store Manager Aisyah Mart must be more persuasive, strategic and empathetic in an effort to encourage employee morale.

The role of the company is to determine the considered employees at the Aisyah Mart store in

performance of employees at Aisyah Mart improving employee performance, preferably, Stores on a daily basis with indicators, factors, leadership in managers can spur an impressive and aspects- aspects that influence it. More reaction and influence the employees of the specifically, this research will focus on Aisyah Mart store, Gorontalo City, in order to employee's meet the needs of customers or the company. What is still lacking and needs attention is the provision of rewards and punishments to employees who are able to achieve certain Based on the results of the research and targets, so that it can then be a source of researchers motivation for employees to be able to work

DISCUSSION

1) absenteeism.

Employees can work as well as possible and via fingerprint. have high motivation employees level of absenteeism. [7]

performance, including at Aisyah Mart with absenteeism that had been applied so far had with neatness and good appearance. an effect on performance.

2) Work result.

productivity of competition.[3]

At the Aisyah Mart supermarket, based on the The level of employee discipline at Aisyah results of the interview, it was revealed that in Mart is quite good when viewed from assessing the work at Aisyah Mart there was attendance according to fingerprints. This no standard set by the company, and there condition is in accordance with the results of were certain parts that were rather difficult to important interviews in order to improve assess the work of, for example: the employee performance for better, dignified, behind the cashier and the salesperson. responsible customer service. However, the work results affect employee 6) Compliance performance.

3) Craft

companies can implement basic things by policies running the 5R program (Concise, Neat, integrity and doing work responsibly and Clean, Treat, Diligent) in the hope of professionally in accordance with increasing productivity through the program, responsibilities of each employee. [20] also increases [6]

happens because the company applies a salary deduction for those who are late for work and leave work quickly according to attendance

in 4) Neatness and Appearance.

completing work with the provision of Neatness is a skill, strength, either unrealized incentives and high discipline based on the or realized, which is owned by someone but has not been fully visible or used optimally. [9] Thus, absenteeism can affect employee According to observations from interviews respondents Aisyah Supermarkets, Gorontalo City. This means Supermarkets, each employee is encouraged to that in this study it was found that the serve customers who have diverse characters

5). Discipline.

High and optimal work discipline is one of the The results of work in this study can be factors that can affect employee performance equated with work performance. In addition directly or indirectly. With high work to leadership that affects work performance, discipline, employees will work harder and employee performance is also one of the animate their work which in the end will be factors that also affect work performance. able to become strong and quality employees High employee performance of each and be able to carry out tasks or activities well employee is very desirable for the company. which in turn will result in high performance. The more employees who excel, the Thus it can be seen that one of the keys to the the success of an organization or company in organization as a whole will increase and the running and developing its business is to company can survive in its business improve the performance of its employees through increasing work discipline [18].

Employee behavior contributes greatly to employee performance. Employee behavior In an effort to increase productivity, here also concerns compliance with company and procedures,

and the result is that employee performance Employee compliance with the rules will basically improve performance, at the age of According to the results of interviews at the the results of this interview it can be said that Aisyah Mart supermarket, diligent employees at Aisyah Mart supermarkets all employees will get different wages from the others, this must comply with existing rules, if they do not

comply, they will be subject to sanctions in reaction and influence the employees of the stages, by management.

CONCLUSION

the researchers can draw the following optimally. conclusions:

Based on the results of the research and BIBLIOGRAPHY interviews conducted. the researchers concluded that the performance of employees [1] at Aisyah Mart Stores in Gorontalo City was maximized. However, there is still a lack of direction from managers on policies or procedures so that it has an impact on elements of work culture, and they seem to be negligent [2] of their responsibilities.

The determining factors that need to be done to improve employee performance at the Aisyah Mart Store Gorontalo City are:

Rewards

For some employees, of course, expect a reward, in meeting their physiological needs. [3] Rewards are one of the efforts to build employee productivity at the Aisyah Mart store, Gorontalo City. In addition, rewards also become a benchmark for assessing employees in terms of potential and quality.

Store Manager Aisyah Mart must be more persuasive, strategic and empathetic in an effort to encourage employee morale.

Work environment

The role of the company is to determine the desired goals, the role of employees is to find the best means to achieve these goals. In this case, the climate or work environment affects employee performance, therefore a good work [6] environment can support the creation of a comfortable working atmosphere, and make employees at the Aisyah Mart store in Gorontalo city more satisfied at work.

Leadership

Managers have an important role in [7] improving employee performance, preferably, leadership in managers can spur an impressive

Aisyah Mart store, Gorontalo City, in order to meet the needs of customers or the company. What is still lacking and needs attention is the Based on the description of the results of the provision of rewards and punishments to research and discussion of the analysis of employees who are able to achieve certain employee performance at the Aisyah mart targets, so that it can then be a source of Shop in Gorontalo City that has been stated, motivation for employees to be able to work

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